

NOVEMBER 2021**Monday 1 November***COP26 World Leaders Summit, Glasgow*

- Pre-summit COVID testing in room
- 0715 Depart Kimpton Hotel (with bikes)
- 0720 Arrive Scottish Exhibition Campus (SEC) for COP26 WLS
- 0730 Morning COP26 briefing with Peter Hill (UK delegation room)
- 0800 Formal arrivals: Greet Leaders with UN Secretary General
- 1015-1030 Short break – walk off state with UN Secretary General
- 1030-1035 Brushby with His Excellency Tamin bin Hamad Al Thani, Emir of Qatar
- 1035 Resume formal arrivals
- 1140 Speech prep (UK delegation room)
- 1155 Move to backstage
- Walk into plenary with Sir David and Susan Attenborough
- 1225 Opening Ceremony + Dan Rosenfield, Martin Reynolds, Shelley Williams Walker, Tara Soomro, Allegra Stratton and Alex Markew
- 1233-1245 PM speech
- 1300 Ceremony finishes
- 1354 Lunch and briefing (UK delegation room)
- 1400 Bilateral with President Jokowi of Indonesia + Tara Soomro, Dan Rosenfield, David Quarrey, John Bew, Peter Hill and Jack Doyle
- 1420 Bilateral meeting with Prime Minister Modi of India + Will Gelling, Dan Rosenfield, David Quarrey, John Bew, Peter Hill and Caroline Anning
- 1506 Move to Room 3
- 1510 Action and Solidarity - the Critical Decade + Tara Soomro, Peter Hill, Allegra Stratton and CE (Blue Zone, Room 3)
- Opening remarks
- Chair discussion and invite Leaders to make 2-minute statements
- 1700 Closing remarks
- 1730 Gather with Leaders to board bus
- 1740 Depart for VVIO Reception on Hydrogen Bus
- 1800 Arrive Kelvingrove Art Gallery and Museum + Dan Rosenfield, Martin Reynolds and Tara Soomro
- 1845 Greet Royal Family by car
- Brushbys with President Niinistö of Finland, President Embaló of Guinea Bissau, Prime Minister Jugnauth of Mauritius and President Zelensky of Ukraine

- 1922 Move to stage for speeches, stand with Royal Family and Prime Minister Holness of Jamaica
 Watch Prime Minister Holness of Jamaica introduction
 Watch video of Her Majesty The Queen remarks
 Move to lectern – PM words
- 1930 Escort Royal Family to departure with Prime Minister Holness of Jamaica
- 1935 Family photo
- 2000 Depart for hotel (with bikes)
- 2010 Arrive Kimpton Blythswood Square Hotel
 Dinner and overnight

Tuesday 2 November*COP26 Glasgow*

- Pre-summit COVID testing in room
- 0725 Depart Kimpton Hotel (with bikes)
- 0733 Arrive SEC. Move to delegation room
 Morning COP26 briefing with Peter Hill (UK delegation room)
- 0755 Picture of SEE wind turbine – Dogger Bank installation
- 0800 Walk to the distillery
- 0805 Arrive at the Welcome to Glasgow Event + Shelley Williams-Walker, Munira Mirza, Will Gelling, Georgia Sale and media spad
 Pictures with First Ministers
 PM opening remarks
- 0820 Briefing and walk to Room 4
- 0840 UK-India Event to launch the Coalition for Disaster Resilient Infrastructure SIDS fund with Prime Minister Modi of India + Tara Soomro, Peter Hill and Caroline Anning (Blue Zone, Room 4)
 PM opening remarks
- 0910 Move to backstage of Pen y Fan Plenary Room
- 0920 Leaders' Action on Forests and Land-use + Tara Soomro, Peter Hill, Sam Richards and Caroline Anning (Blue Zone, Pen y Fan Plenary Room)
 Walk on stage direct to lectern
- 0925 PM opening remarks
 Watch keynote speeches from Colombia and Indonesia
- 0950 Walk backstage with panel, intermission with performance
- 0955 Walk back on stage and take seat for Scaling Finance Session
- 1010 Move to lectern
 PM closing remarks
 Watch speech by Jeff Bezos (Amazon)

- 1030 Event ends. Move to UK delegation room
- 1035 Briefing (UK delegation room)
- 1100 Move to Leaders' photo
Photo with Leaders' Glasgow Declaration (Action on Forests and Land-use) (VVIP arrivals area)
- 1105 Return to UK delegation room
- 1110 Move to Meeting Room 1
- 1115 US-hosted Build Back Better event + Tara Soomro, Jonathan Black and Max Blain (Blue Zone, Meeting Room 1)
Opening remarks from President Biden and EU Commission PM opening remarks
- 1145 Depart event. Move to UK delegation room
- 1150 Briefing for bilaterals (UK delegation room)
- 1205-1240 Bilateral meeting with Prime Minister Bennett of Israel + Will Gelling, Dan Rosenfield, David Quarrey, John Bew, Peter Hill and Rosie Bate-Williams
- 1240 Break
- 1246-1250 Pre-brief
- 1250-1310 Bilateral meeting with President Tshisekedi of the Democratic Republic of The Congo + Tara Soomro, Dan Rosenfield, David Quarrey, John Bew and Rosie Bate-Williams (UK bilateral room)
Signing moment with President Tshisekedi of the Democratic Republic of The Congo
- 1310 Join Commonwealth Reception + Dan Rosenfield, Martin Reynolds, Will Gelling and Tara Soomro (Blue Zone: VVIP welcome area)
PM remarks from lectern
Watch HRH The Prince of Wales remarks
Watch President Solih of the Maldives remarks
- 1330 Depart
- 1344 Arrive UK delegation room
Briefing
- 1350-1417 Bilateral with Prime Minister Kishida of Japan + Tara Soomro, Martin Reynolds, David Quarrey, John Bew, Peter Hill and Charlotte Earland (UK bilateral room)
- 1418-1420 *Brush by with Leonardo DiCaprio + Dan Rosenfield and Shelley Williams-Walker*
- 1420 Briefing for Innovation Event (UK delegation room)
- 1430 Move to Pen y Fan Plenary room
- 1435 Accelerating Clean Technology, Innovation and Deployment + Tara Soomro, Peter Hill, Allegra Stratton and Charlotte Earland

- Photos with Leaders and Breakthrough signatories around UK tech exhibition
- 1450 Take seat on stage
Move to lectern. Introduced by MC
- 1452 PM opening remarks from lectern
Remain on stage for statements from India, US, Bangladesh, UAE and Kenya
Move to audience seat
- 1534 Watch film of Earthshot Prize Winner
Watch speech by Duke of Cambridge remarks and call to action by Earthshot prize winner
- 1550 Leaders depart. Move to UK delegation room
- 1555 Bilateral with Prime Minister Sheikh Hasina of Bangladesh + Tara Soomro, Dan Rosenfield, David Quarrey, John Bew, Peter Hill and Caroline Anning (UK bilateral room)
- 1611 Briefing (UK delegation room)
- 1623 Media – sit down interview with Christiane Amanpour (CNN) (VVIP Lounge Room C)
- 1707 Move to Causeway Room
- 1710 Prcss Conference (Causeway Room)
- 1737 Move to UK delegation room and departure
- 1742 Digi clip
- 1749 Depart for Glasgow Airport (with bikes)
- 1814 Depart Glasgow Airport for Stansted Airport on GBNI plane
- 1918 Arrive at Stansted Airport and depart for the Daily Telegraph Lead Writers' College Dinner (The Garrick Club, 15 Garrick Street, London WC2E 9AY) (with bikes)
- 2207 Return to No10

Wednesday 3 November

- 0837 To office
- 0900-0915 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Stephen Barclay (CDL), Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 0915-0938 Political catch-up + Dan Rosenfield, Martin Reynolds, Declan Lyons, Jack Doyle, Chief Whip, Sheridan Westlake, HoC/Leader and Simone Finn

0943-1030 PMQs prep with Declan + Leonora Campbell
 1030-1115 PMQs prep meeting + Michael Gove, Oliver Dowden MP, Declan Lyons, Nicholas, Howard, Josh Kossoff, Allegra Stratton, Leonora Campbell, Meg Powell-Chandler, Jack Doyle, Ross Kempself and Rosie Bate Williams
 1115-1140 PMQs prep
 1142 Depart for HoC
 1146 Arrive at HoC + Nicholas Howard, Tara Soomro, Joshua Kossoff, Declan Lyons, Leonora Campbell, Sarah Dines MP and Emily Maister
 1148 To Chamber
 1148 Return from Chamber
 1200 To Chamber
 1349 Return from Chamber + Tara Soomro, Sarah Dines MP, Nicholas Howard, Declan Lyons and Chief Whip)
 1410-1418 MP photos: Ben Spencer MP, Steve Brine MP, Duncan Baker and Natasha Iknars + Declan Lyons and Charlotte Owen
 1419-1427 Meeting with Shaun Bailey MP + Declan Lyons, Chief Whip and Dan Rosenfield
 1435-1459 Meeting with Rehman Christie MP + Declan Lyons, Chief Whip and Dan Rosenfield
 1500-1516 Meeting with David Frost meeting + John Bew, Will Gelling and Dan Rosenfield
 1516-1530 Meeting with Edward Timpson MP + Declan Lyons, Chief Whip and Dan Rosenfield
 1530-1537 Vote
 1547-1552 Vote
 1552-1555 With Thea Clark MP
 1555 Depart HoC for No10
 1559 Return to No10
 1602-1609 Prep ahead of Threats briefing + Gemma Ungood-Thomas
 1612-1703 Threats briefing + Ken McCallum, Gemma Ungood-Thomas, Dan Rosenfield, Martin Reynolds, Simone Finn, NSA, DG/Sys, Simon Case, Matt Jukes (Met Police) and Jack Doyle
 1703 Political meeting + Dan Rosenfield, Chief Whip, Nigel Adams and Simone Finn
 1800-1830 End of day catch up meeting + Elise Larkin, Simone Finn, Dan Rosenfield, Rosie Bate-Williams, Stuart Glassborow, Henry Cook, Meg Powell-Chandler
 1830-1850 Phone call with Her Majesty The Queen
 1933 Depart No10 for Michael Ellis's Birthday Party (Goring Hotel)

2015 Return to No10
 2020 Depart for private appointment with Carrie and Wilfred (Harley Street)
 2115 Return to No10

Thursday 4 November

Owen Paterson MP resigns

0750-0815 Take Wilfred to nursery (1 Parliament Street)
 0820-0905 With Chief Whip, Leader/HoC and Dan Rosenfield
 0905-0910 Flu vaccination + Carrie (Flat)
 0910-0950 MP Engagement Breakfast + Declan Lyons
 0950-1015 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Stephen Barclay (CDL), Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempsey, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
 1015-1105 Bilateral with Lord Chancellor + Simon Case, Dan Rosenfield, Martin Reynolds, Simone Finn, Munira Mirza, Henry Newman, Jack Doyle, Gemma Ungeod-Thomas, Beth Armstrong (Chief SpAd/LC) and Elise Jenkins (PPS/LC)
 1105-1130 Meeting on recent MP attack + Home Secretary, DG/MI5, ACSO, Dan Rosenfield, Gemma Ungeod-Thomas, Simon Case, NSA, Matthew Jukes (Met Police), Chloe Squires (HO), Munira Mirza, Hannah Guerin (HO) and Emily Dyer
 1157-1220 With Mark Bullingham (CEO, FA) + photo with the FA Cup + Ollie Illott and Dan Rosenfield
 1220 Lunch + Dan Rosenfield and Declan Lyons
 1236-1300 Dashboard + Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Dan Rosenfield, Henry Cook, Stuart Glassborow, Jack Doyle, Rosie Bate-Williams, Max Blain, Simon Ridley, Kathy Hall, Steffan Jones, Rob Harrison, Declan Lyons, Samantha Jones, Henry Newman and Meg Powell-Chandler
 1310 Phone call with Owen Patterson MP + Declan Lyons, Dan Rosenfield and Jack Doyle in office
 1320-1325 Pre-brief for Domestic and Economic Strategy Committee + Dave Lewis, Dan Rosenfield, Jess Glover and CDL
 1330-1402 Domestic and Economic Strategy Committee meeting on Supply Chains + Stuart Glassborow, Dan Rosenfield, Jack Doyle, Rosie Bate-Williams, Henry Cook, Jaimie Norman, Olivia Shillabeer,

- Katie Smith, Tom Doherty, Dave Lewis, Emma Churchill,
Matthew Clarke, Kierandeep Sandhur, Polly Windsor, Susan
Brealy and Ricky Sum
- 1402 In office reading
- 1413-1427 Prep ahead of China NSC + NSA, Tara Soomro, David Quarrey,
Jaimie Norman, Martin Reynolds and Dan Rosenfield
- 1430-1546 China NSC + Martin Reynolds, Dan Rosenfield and Tara Soomro
- 1548-1600 Discussing response to Owen Patterson's resignation + Declan
Lyons and Dan Rosenfield
- 1610-1619 Join Carrie's meeting with Kenyans on wildlife conservation
The Honourable Najib Balala (Kenyan Cabinet Secretary for
Tourism and Wildlife)
Brigadier (Rtd) John Waweru (Director General, Kenya Wildlife
Service)
Edwin Wanyoni (Director Strategy, Kenya Wildlife Service)
Fatma Muses (Marketing Advisor to the Cabinet Secretary)
Abrum Kipfui (Security Officer to the Cabinet Secretary)
Tony Kelly (Aspinall Foundation)
Samantha Bailey (Aspinall Foundation)
- 1620-1634 Meeting with Jaimie Norman + Martin Reynolds and Will Gelling
- 1634-1713 Vaccines Deployment + SoS/DHSC, Simon Case, Emily Lawson,
Nick Hulme, Chris Whitty, Patrick Vallance, Chris Wormald, Dan
Rosenfield, Henry Cook, Simon Ridley, Will Musker, Jack
Doyle/Rosie Bate-Williams, Samantha Jones, Maddy McTernan,
Richard Sykes, Amanda Pritchard, Claire Pimm, and James
Hegdgeland
- 1713-1723 In office with SoS/DHSC, Henry Cook, Will Musker, Rosie Bate-
Williams and Jack Doyle
- 1726-1750 Meeting with Sir Graham Brady MP + Dan Rosenfield and Declan
Lyons
- 1751-1754 In private office with Tara Soomro, Dan Rosenfield and Stuart
Glassborow
- 1754-1804 Box work
- 1804-1838 End of day catch-up meeting + Meg Powell-Chandler, Dan
Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow,
Declan Lyons, Henry Cook, Henry Newman, Elise Larkin, Rosie
Bate-Williams, Munira Mirza, Jack Doyle and Simon Case
- 1838-1846 Box work
- 1846 To Flat for Diwali dinner with Carrie

Friday 5 November

- 0902-0946 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 0953-1047 Health and Social Care Integration (1) + Simon Case, Dan Rosenfield, Ollie Ilott, Sam Jones, Ed Middleton, Will Warr, Nicola Ayton, Carolyn Wilkins, Patrick Curry, Munira Mirza and Henry Cook
- 1047-1115 Prep ahead of bilateral with Chancellor of the Exchequer + Stuart Glassborow, Simon Case, Dan Rosenfield and Munira Mirza
- 1115-1159 Bilateral with Chancellor of the Exchequer + Stuart Glassborow, Simon Case, Dan Rosenfield and Munira Mirza
- 1201-1215 Left office
- 1215-1227 Lunch in office
- 1227-1249 With Simone Finn, Dan Rosenfield, Meg Powell-Chandler and Declan Lyons
- 1235 Meg Powell-Chandler leaves
- 1249 To Flat for haircut
- 1339 Depart No10 for private appointment at the Mall Galleries + Carrie and Wilfred (The Mall SW1)
- 1408 Return to No10
- 1421-1440 Prep ahead of Levelling Up + Dan Rosenfield, Munira Mirza, Jack Airey, Emily Beynon, Pheobe Brown, Chris James, Patrick Curry and Henry Newman
- 1440-1518 Levelling Up meeting + Michael Gove, Martin Reynolds, Stuart Glassborow, Dan Rosenfield, Simone Finn, Emily Beynon, Andy Haldane, Neil O'Brien, Henry Newman, Simon Case, Munira Mirza, Jack Airey, Phoebe Brown, Chris James, Jack Doyle, Patrick Curry, Tom Walker and Rosie Bate Williams
- 1530 To Flat
- 1623 Depart for Chequers
- 1754 Arrive at Chequers
- 1910 Dinner Guests arrive for private dinner – Nick and Holly Candy, Shaun and Ellie Bailey, Ben Mallet and Jessica Patrick (CoS/Nick Candy)
- 2237 Dinner guests depart
- 2240-2302 Walk with Carrie

Saturday 6 November*Chequers
Baby Shower*

- 0803-0845 Walk/Run with Dilyn and Wilfred
- 1400-1930 Baby shower for Carrie - PM did attend and was with the guests listed below: Nimco Ali, Catherine Humphrey, Janna Lawrence, Sheideh, Josh Grimstone, James Baker, Maria Askew, Meg Powell-Chandler, Simone Finn, Lauren Jenkins, Liyanah Mills, Aline Nassif, Guglielmo Verdirame, Henry Newman, Alex Reilly, Oluwatoyosi Aganga, Saskia Roddick, Alexander Wickham, Ross Kempshall, Florence Lawes, Rachel Johnson, Sophia True, Emma Twyman (and baby Paloma) and Dixie Maloney

Sunday 7 November*Chequers*

- 0713-0754 Walk/Run with Dilyn and Wilfred
- 1244-1259 Walk with Carrie and Wilfred
- 1419 Depart Chequers for Diwali visit at Neasden Temple (with bikes)
- 1505 Arrive Neasden Temple (105-119 Brentfield Road NW10 8LD).
Met by the Home Secretary, Sadhu Yogvivekdas and Mr Jitu Patel (Temple Chairman)
Receive red dot on forehead, bracelet on right wrist and garland of flowers
- 1508 Remove shoes and walk up steps of Madir for photographs
- 1510 Enter Mandir, bow head in front of shrines, offer fruit basket at central shrine
Bow head in front of shrine to Temple creator
- 1523 Look up at temple dome with Home Secretary
Greet volunteers
- 1530 Move downstairs and perform 'Abhishek' ceremony with Head Sadhu and Home Secretary
- 1533 Move to courtyard for photograph with Sadhus and Temple trustees
- 1537 Meet volunteers in prayer hall with Home Secretary
- 1545 Meeting with Temple Board of Trustees and Home Secretary + Olivia Shillabeer and Jonathan Hellewell
Mr Vinubhai Bhattessa
Dr Mayank Shah
Mr Anup Vyas
Sanjay Kara
Amar Parekh
Mr Arvindbhai Patel

Mr Girish Patel

- 1554 Move to courtyard for Temple digi clip
 - 1558 Joint digi clip with Home Secretary
 - 1603 Replace shoes and depart for Chequers (with bikes)
 - 1604-1609 Phone call with Prime Minister Mustafa Kadhimi of Iraq + Dan Rosenfield, Martin Reynolds, Will Gelling, Jaimie Norman, John Bew and Charlotte Earland
 - 1653 Return to Chequers
 - 1843 Stanley Johnson and wife arrive for dinner
 - 1910 Leo Johnson and two daughters (?) arrive for dinner
 - 2127 Guests depart Chequers
 - 2212 Depart Chequers
- Carrie and Nimco Ali stay at Chequers overnight*

Monday 8 November

- 0735 Depart No10 for visit to Hexham General Hospital (with bikes)
- 0800 Depart Kings Cross for Newcastle on train
- 0828 Phone call with Sir Lindsay Hoyle (HoC Speaker) to discuss not attending today's emergency debate on the consequences of the decision of the House of 3 November relating to standards (private)
- 1054 Arrive at Newcastle train station and depart for Hexham (with bikes)
- 1122 Arrive Hexham General Hospital (Corbridge Road, Hexham NE46 1QJ). Met by Sir James Mackey (Chief Executive)
Wash hands and put on clinical mask
- 1125 Meeting at Hexham General Hospital + Ollie Ilott
Sir James Mackey, Chief Executive, Northumbria Healthcare
Professor Alan Richardson, Chair, Northumbria Healthcare
Dr Alistair Blair, GP Medical Director, Northumbria Healthcare
Marion Dickson, Executive Director for nursing, midwifery and allied health professionals
Claire Riley, Executive Director of Communications and Corporate Affairs
- 1140 Walk to booster vaccine centre hub
- 1143 Observe staff member receiving booster vaccine. Led by Andrea McCormack (hub co-ordinator) and Sandra Guy (vaccinator)
- 1146 Walk to theatre and recovery area
- 1150 Meet staff at nurses' station and patients post-elective surgery. Led by Dr Eliot Sykes
Walk to ward, sanitise hands on entry
- 1157 Meet patients on ward

- 1200 Walk to x-ray/MRI department
- 1203 Visit new CT scanner with radiographer. Let by Julie Mobberley (site lead radiographer)
- 1210 Prep
- 1228 Broadcast clip
- 1240 Digi clip
- 1243 Regional huddle
- 1254 Farewells and depart for Newcastle train station (with bikes)
- 1320 Arrive Newcastle Station
- 1330 Depart for Kings Cross on train
- Speech prep for Lord Mayor's Banquet
- 1641 Arrive Kings Cross and depart for No10 (with bikes)
- 1659 Return to No10
- 1700-1757 Update from David Frost + Dan Rosenfield, Martin Reynolds, Tarra Soomro, Will Gelling, Simon Case, Jack Doyle and John Bew
- 1757-1800 Discussing COP26 arrangements + Tara Soomro, Dan Rosenfield, Martin Reynolds and Jack Doyle
- 1808-1828 Video messaging recording session: 10th annual Overseas Territories Joint Ministerial Council/GREAT Campaign COP26 Fashion Show/Goldman Sachs Carbonomics Conference/Remembrance Day
- 1832-1915 Political calls/filming
- 1915-1932 Political catch-up + Declan Lyons, Dan Rosenfield and Jack Doyle
- 1937 To Flat

Tuesday 9 November

- 0900-0930 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempell, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 0930-0945 Dashboard + Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Dan Rosenfield, Henry Cook, Stuart Glassborow, Jack Doyle, Rosie Bate-Williams, Max Blain, Simon Ridley, Kathy Hall, Steffan Jones, Rob Harrison, Declan Lyons, Samantha Jones, Henry Newman and Meg Powell-Chandler

- 0945-1019 Testing update + SoS/DHSC, Jenny Harries (DHSC), Dan Rosenfield, Henry Cook, Simon Ridley (CO), Will Musker and Simon Case
- 1021 Depart No10 for HoC to plant a stake in House of Commons Constituency Garden of Remembrance (New Palace Yard)
- 1055 Return to No10
- 1057-1104 With Dan Rosenfield
- 1109-1114 Phone call with Chief Whip on amendments to Standards Committee Report + Declan Lyons, Elise Larkin and Jack Doyle
- 1115-1120 Prep ahead of meeting with Cressida Dick (Met Commissioner) + Henry Newman, Munira Mirza, Gemma Ungood-Thomas, Simone Finn and Martin Reynolds
- 1120-1159 Meeting with Cressida Dick (Met Commissioner) + Henry Newman, Munira Mirza, Gemma Ungood-Thomas, Simone Finn Martin Reynolds and Roisha Hughes (Head of Strategy and Governance, Met Police)
- 1159-1215 With Munira Mirza
- 1215-1222 White tie and black suit fitting with Neal and Palmer of Jermyn Street + Glen Baxter
- 1222-1231 With David Frost, Martin Reynolds and John Bew
- 1231-1236 With Ann Sindall
- 1239-1251 With Dan Rosenfield and Jack Doyle
- 1251-1255 Prep ahead of meeting with Tony Blair + Martin Reynolds, Dan Rosenfield and John Bew
- 1300-1350 Meeting with Tony Blair + Martin Reynolds, Dan Rosenfield and John Bew
- 1350-1405 Box time
- 1405-1455 Catch up meeting with Dan Rosenfield Simone Finn, Sheridan Westlake, Henry Newman, Munira Mirza, Declan Lyons and Chief Whip
- 1455-1545 No10 Big Ideas Session: AI as one of Global Britain's Biggest Economic & Power Opportunities (Teams) + Logan Graham, Olivia Shillabeer, Munira Mirza, Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Patrick Vallance (CMA), Stephen Lovegrove, John Bew, Zac Lawton, Patrick Curry, Chancellor of the Exchequer, James Phillips, Henry Newman, Jack Doyle, Philip Duffy (HMT), James Kuht (MOD), Andrew McCosh (CO)
- External speakers: Emis Hassabis (CEO, DeepMind) and Eric Schmidt (former CEO, Google)

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- 1545-1601 Prep ahead of Build Back Better Business Council (BBBBC) + CDL, SoS/BEIS, Stuart Glassborow, Oliver Christian and Dan Rosenfield
- 1605-1700 Build Back Better Business Council (BBBBC)
- 1700-1726 Reception for Build Back Better Business Council (BBBBC)
- 1726-1734 In private office with Martin Reynolds, Dan Rosenfield and Elise Larkin
- 1734-1746 With Dan Rosenfield
- 1746-1748 Prep ahead of phone call with Jeff Bezos and Andrew Steer + Oliver Christian and Tara Soomro
- 1802-1814 Phone call with Jeff Bezos (Founder and Executive Chairman, Amazon/Founder, Bezos Earth Fund) and Andrew Steer (President and CEO, Bezos Earth Fund) + Jack Doyle, Caroline Anning, Georgie Barker, Tara Soomro, Martin Reynolds, Stuart Glassborow, Oliver Christian and Simon Case
- 1821-1846 End of day catch up meeting + Rosie Bate-Williams, Jack Doyle, Martin Reynolds, Simon Case, Simone Finn, Stuart Glassborow, Meg Powell-Chandler and Henry Newman
- 1849-1904 Personal phone call
- 1904 To Flat

Wednesday 10 November*COP 26, Glasgow*

- 0804 Depart No10 (with bikes)
- 0806-0818 Phone call with Crown Prince of Saudi Arabia (MbS) + Rosie Bate-Williams, Caroline Anning, Georgie Barker, John Bew, Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Will Gelling, Tara Soomro, Jaimie Norman, Sian Eastment, Peter Hill and Jack Doyle (in car)
- 0820 Arrive at London Euston
- 0831 Depart London Euston on train
Prep for Liaison Committee
Lunch on train
- 1309 Arrive Glasgow Central
Meet National Rail Team at Hydrogen Train on platform
- 1314 Depart for Scottish Event Campus (SEC)
- 1323 Arrive Scottish Event Campus. Met by Peter Hill, CEO COP
- 1325 Brushby with Prime Minister Bainimarama of Fiji (Leaders Lounge) + Tara Soomro
- 1330 Meet UK Negotiating Team (UK delegation room)
- 1408 Walk to Blue Zone

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- 1415 Meeting with Representatives from Observer Parties + Peter Hill, Tara Soomro, Rosie Bate-Williams and Caroline Anning (Blue Zone, meeting room 15)
- 1506 Move to meeting room 14
- 1508 Meeting with Ministers involved in the negotiations + Peter Hill, Tara Soomro, Rosie Bate-Williams and Charlotte Earland (Blue Zone, meeting room 14)
- 1540 Move to UK delegation room
- 1603 Bilateral meeting with António Guterres, UN Secretary-General + Peter Hill, Tara Soomro and Caroline Anning (UK bilateral room)
- 1620 Media prep
- 1643 Move to press conference on foot
- 1645 Press Conference (Giants Causeway Press Conference Room)
- 1710 Depart for train station (with bikes)
- 1715 Phone call with Martin Reynolds
- 1732 Depart Glasgow Central for London Euston on train
- 2226 Arrive London Euston and depart for No10 (with bikes)
- 2238 Return to No10

Thursday 11 November

- 0903 To office
- 0910-0915 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempsey, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 0915-1003 Political meeting + Declan Lyons, Jack Doyle, Simone Finn, Munira Mirza, Henry Newman, Sheridan Westlake, Ben Gascoigne, Chief Whip, Leader/HoC, Nigel Adams and Ross Kempsey
- 1003-1015 Prep for Global Britain Strategy Committee + John Bew, Martin Reynolds, Dan Rosenfield and Will Gelling
- 1015-1127 Global Britain Strategy Committee (COBR-F) + John Bew, Will Gelling, Martin Reynolds and Dan Rosenfield
- 1100-1101 One Minute Silence
- 1200 Depart No10 for Conservative Foundation Reception (Carlton Club, 69 St James's Street, London SW1A 1PJ) + Declan Lyons
- 1250 Return to No10
- 1251-1258 Political Candidates meeting + Oliver Dowden and Dan Rosenfield

1300-1745 Cabinet Away Day (State Rooms)
 1750-1845 Meeting on Ukraine (MMR) + Jaimie Norman, Tim Barrow,
 Simon Gass, Martin Reynolds and Will Gelling
 1845 To Flat

Friday 12 November

0835 Depart No10 for constituency visit (Uxbridge)
 1018-1035 Phone call with President Sisi of Egypt + Dan Rosenfield, Martin
 Reynolds, Will Gelling, Jaimie Norman, Sian Eastment, Mark
 Kent, Peter Hill, Elise Larking, Georgie Barker, Caroline Anning,
 Henry Newman, Stephen Lovegrove and Jack Doyle
 1130 Depart Uxbridge for Windsor Castle
 1200 Audience with Her Majesty The Queen (Windsor Castle)
 1245 Depart for Bexley/lunch
 1315 Depart for political by-election visit to Old Bexley & Sidcup (with
 bikes)
 1415 Arrive Aspire Pharmacy (23 High Street, Sidcup, Kent DA14
 6EQ). Met by Louie French (candidate) and Mohammed Saleh
 (business owner)
 Meet patients receiving booster jab
 1430 Prep
 1440 Clip
 1455 Depart for regional media sit down by car
 1500 Arrive Conservative Campaign Centre (19 Station Road, DA15
 7EB)
 Prep
 Sit down with the News Shopper
 1520 Depart for campaigning by car
 1525 Arrive Sydney Road (Longlands, Sidcup DA14). Met by Louie
 French (candidate)
 Canvassing
 Digi clip
 1535 Depart for No10
 1620 Return to No10
 1630-1745 Mansion House speech prep + David Blair and John Bew
 1715 Dan Rosenfield joins
 1745-1804 COP update (Teams) + Tara Soomro, Peter Hill, Martin Reynolds,
 Dan Rosenfield, Shelley Williams Walker, Jack Doyle and Rosie
 Bate-Williams
 1806-1813 Phone call with Prime Minister Trudeau of Canada + Caroline
 Anning, Mark Kent, Steph Lis, Sian Eastment, Jaimie Norman,

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Elise Larkin, Martin Reynolds, Jamie Davies, Georgie Barker and
Rosie Bate-Williams

- 1813-1819 In outer office
- 1819-1825 Discussing Northern Ireland with Dan Rosenfield, Martin
Reynolds and John Bew
- 1825 To Flat

Saturday 13 November

No10

- 0930-1115 Walk in grounds of Buckingham Palace and shopping at M&S +
Carrie and Wilfred
- 1115 Return to No10
- 1530 With detectives and lateral flow test
- 1610 Return to flat
- 1743 Digi filming (No9)
- 1815 To Flat
- 1823 Depart No10 for the Festival of Remembrance Service (Royal
Albert Hall)
- 1845 Arrive Royal Albert Hall (Kensington Gore SW7 2AP). Met by
Lieutenant General James Bashall CB CBE (National President of
The Royal British Legion)
- 1847 Move inside. Met by Paul Harris (Legion Trustee)
Escorted to Box
- 1855 Take seat
- 1900 Concert starts
- 1906 Members of Royal Family enter The Queen's Box
- 1908 Prince of Wales and The Duchess of Cornwall enter The Queen's
Box
- 2045 Concert ends
Departure of The Royal Family
- 2100 Move to Elgar Room to join reception. Escorted by Sarah-Lucie
Bashall
- 2130 Depart Royal Albert Hall
- 2140 Return to No10

Sunday 14 November

No10

Remembrance Sunday

- 0835 Host Veterans breakfast with Defence Secretary
- 0930 To Flat
- 1015 Depart for FCDO for the Service of Remembrance at the Cenotaph
+ Jaimie Norman

- 17 -

1137 Return to No10 + Jaimie Norman
 1630 Pre-press conference briefing + Tara Soomro, Alex Marklew,
 Rosie Bate-Williams, Allegra Stratton, Caroline Anning, Charlotte
 Earland, Anouka Dhadda and Andy Parsons (photographer)
 1650 Alok Sharma and Peter Hill arrive for briefing + Tara S, Alex
 Marklew, Rosie Bate-Williams, Allegra Stratton, Caroline Anning,
 Charlotte Earland, Anouka Dhadda and Andy Parsons
 (photographer)
 1701 Depart for press conference
 1705-1745 COP26 press conference with Alok Sharma (No9)
 1745 Return to office
 1747 To Flat
 1825 Walk in grounds of Buckingham Palace + Carrie and Wilfred
 1930 Return to No10

Monday 15 November

0850 Depart No10 for Vaccines visit (with bikes)
 0930 Arrive Woodgrange Medical Practice (40 Woodgrange Road,
 London E7 0QH). Met by Dr Sanjay Parmar (GP Principal Clinical
 Partner) and Dr Muhammad Naqvi (GP Partner)
 0935 Walk to reception desks and meet patients in waiting area
 0940 Meet reception staff and talk through booking process
 0945 Observe patient receiving their booster vaccine
 0950 Digi clip
 0955 Chat with GPs and medical practice staff
 1000 Prep
 1010 Broadcast clip
 1025 Depart for No10 (with bikes)
 1045 Return to No10
 1146-1159 Phone call with Prime Minister Rama of Albania + Mark Kent,
 Kiki Panayi, Sian Eastment, Jaimie Norman, Georgie Barker,
 Stephanie Lis, Tara Soomro, Martin Reynolds, Caroline Anning,
 Rosie Bate-Williams, Will Gelling, Henry Newman, Ben
 Gascoigne, Simon Case and Simone Finn
 1200-1205 Prep for Chief Minister of Jersey + Simone Finn, Will Gelling,
 David Frost and Jo Power
 1205-1225 Meeting with Senator John le Fondré (Chief Minister of Jersey)
 and Senator Ian Gorst (Minister for External Relations) + Simone
 Finn, Will Gelling and David Frost

1228-1245 Prep for COBR on Liverpool incident + Gemma Ungood-Thomas, Munira Mirza and Martin Reynolds
 1245-1311 COBR on Liverpool incident
 1312-1319 Lunch in office
 1319-1345 Prep ahead of Mansion House Speech + Will Gelling, John Bew, David Blair and Caroline Anning
 1345-1409 Finalise statement + Tara Soomro, Nicholas Howard, Allegra Stratton, Jack Doyle, Leonora Campbell and Anouka Dhadda
 1409-1450 Press Conference prep
 1500-1529 Press Conference on booster jabs (No9)
 1532-1601 Commons Statement prep + Tara Soomro, Allegra Stratton, Anouka Dhadda and Sam Richards
 1605 Depart No10 for HoC
 1610 Arrive HoC + Tara Soomro, Allegra Stratton, Anouka Dhadda, Nicholas Howard, David Blair, Sarah Dines MP and Andrew Griffiths MP
 1615 To Chamber
 1621 Statement on COP26
 Debate and questions on Statement
 1748 Return to HoC Office
 Finalise Lord Mayor's Banquet speaking notes + David Blair
 1803 Depart HoC for No10
 1807 Return to No10
 1807-1823 Change into white tie + Glenn Baxter
 c1825 Depart No10 for Lord Mayor's Banquet (Guildhall) + Martin Reynolds, Will Gelling and Shelley Williams-Walker
 2302 Return to No10

Tuesday 16 November

0605 Depart No10 for private appointment with Carrie
 0757 Return to No10
 0904 To office
 0905-0930 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempsey, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
 0930-1030 Cabinet

- 1030-1052 Small Boats meeting + Gemma Ungood-Thomas, Simon Case, Martin Reynolds, Dan Rosenfield and Henry Newman
- 1103-1146 Prep ahead of Liaison Committee + Declan Lyons, Nicholas Howard, Leonora Campbell and Sarah Barrett
- 1146-1206 Prep ahead of Liaison Committee + Leonora Campbell, Nicholas Howard, Declan Lyons, Stuart Glassborow, Eliza Ackland and Huw Leslie
- 1206-1212 Prep ahead of Liaison Committee + Declan Lyons, Nicholas Howard and Leonora Campbell
- 1212-1239 Prep ahead of Liaison Committee + Declan Lyons, Nicholas Howard, Leonora Campbell, Sheridan Westlake, Simone Finn and Henry Newman
- 1217-1230 Henry Cook joins prep
- 1240 Lunch
- 1250 With Dan Rosenfield
- 1305-1331 Standards meeting + Dan Rosenfield, Declan Lyons, Ben Gascoigne, Simone Finn, Martin Reynolds, Chief Whip, Henry Newman, Meg Powell-Chandler, Henry Cook, Ross Kempsey, Jack Doyle, Sheridan Westlake, Rosie Bate-Williams, CDL, Nigel Adams MP and Chris James
- 1331-1410 COVID Inquiry meeting + Martin Reynolds, Dan Rosenfield, Simone Finn, Simon Case, Henry Cook, Susannah McGibbon, Darren Tierney, Matt Lewsey, Stephen Braviner-Roman, Will Musker, Rosie Bate-Williams, Mel Nebhrajani and Jack Doyle
- 1410-1436 Box time
- 1438-1505 Prep ahead of IRP Announcement + Dan Rosenfield, Simone Finn, Declan Lyons, Emily Beynon, Andrew Gilligan, Katie Ostheimer, Rosie Bate-Williams, Jack Doyle, Allan Nixon, Olivia Shillabeer and Joshua Kossoff
- 1509-1512 Prep ahead of Prime Minister Mitsotakis of Greece + Will Gelling, Jo Power and HMA
- 1515-1618 Bilateral with Prime Minister Mitsotakis of Greece + David Frost, Dan Rosenfield, Matthew Lodge (HMA), Mark Kent and Georgie Barker
- Greece delegation:
- Ionnis Raptakis, Greek Ambassador to the UK
- Anna Marie Boura, Prime Minister's Diplomatic Adviser
- Dimosthenis Alexios Patelis, Prime Minister's Economic Office Director
- Aristotelitsa Pelsoni, Deputy Spokesperson
- Anastasios Chatzivasileiou, Member of Greek Parliament

1618-1702 NHS Integration + Dan Rosenfield, Sam Jones, Nicola Ayrton, Carolyn Wilkins, Munira Mirza, Henry Cook, Ollie Ilott, Mark Sweeney and Jack Doyle

1700-1715 Prep ahead of interview + Baylee Turner, Jack Doyle and Rosie Bate-Williams

1715-1731 Sir David Amess interview with BBC Essex + Baylee Turner, Jack Doyle and Rosie Bate-Williams

1732-1813 Prep for Standards + Declan Lyons, Chief Whip, Dan Rosenfield, Jack Doyle, Andrew Griffith MP and Sarah Dines MP

1815-1850 MP Engagement Drinks

1853-1910 Discussing tomorrow's PMQs + Ben Gascoigne and Declan Lyons

1910-1918 With Martin Reynolds discussing warrant

1918 To Flat

Wednesday 17 November

0855 To office

0900-0920 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempsey, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin

0920-0932 In Flat (Stopped Chancellor of the Exchequer in corridor to discuss inflation)

0932-1030 PMQs prep

1030-1115 PMQs prep meeting

1115-1140 PMQs prep (desk time)

1146 Depart HoC

1130 Nicholas Howard arrives at HoC

1150 Arrive at HoC + Declan Lyons, Ben Gascoigne, Sarah Dines MP, Andrew Griffith MP, Joshua Kossoff and Leonora Campbell

PMQ prep with Nicholas Howard, Declan Lyons, Ben Gascoigne, Sarah Dines MP, Andrew Griffith MP, Joshua Kossoff and Leonora Campbell

1158 To Chamber

1200-1238 PMQs (including Point of Order)

1238 Return to HoC office + Chief Whip, Declan Lyons, Ben Gascoigne, Sarah Dines MP, Andrew Griffith MP and Leonora Campbell

- 1259-1320 Meeting with officers of the 1922 Committee, and Sir Graham Brady + Declan Lyons
- 1322 In with Dan Rosenfield, Chief Whip, Declan Lyons, Andrew Griffith MP and Sarah Dines MP
- 1327 Joined by Jack Doyle and Rosie Bate-Williams
- 1331 Chief Whip and Declan Lyons depart meeting
- 1332 Jack Doyle and Rosie Bate-Williams depart
- 1332 Sarah Dines MP and Andrew Griffith MP depart
- 1333-1455 Liaison Committee prep meeting + Nicholas Howard, Jaimie Norman, Simone Finn and Leonora Campbell
- 1351 Declan Lyons joins meeting
- 1353 Dan Rosenfield departs HoC
- 1428 Simon Finn departs prep meeting
Jaimie Norman departs meeting
- 1450 Leonora Campbell departs
- 1456 Depart for Liaison Committee + Nicholas Howard
- c1501 Liaison Committee (Boothroyd Room, Portcullis House)
- 1800 Return to No10
- 1800-1804 With Dan Rosenfield, Martin Reynolds and Jack Doyle
- 1804-1830 Phone call with Prime Minister Rutte of the Netherlands + Declan Lyons, Ben Gascoigne, Dan Rosenfield, Martin Reynolds, Jaimie Norman, Kiki Panayi, John Bew, Max Blain, Georgie Barker and Jack Doyle
- 1830-1855 Phone call with Her Majesty The Queen
- 1904 Prep ahead of IRP MP Engagement meeting + Emily Beynon, Allan Nixon, Andrew Gilligan and Declan Lyons
- 1915-2017 IRP MP Engagement meetings + SoS/DfT, Emily Beynon, Allan Nixon, Andrew Gilligan and Declan Lyons
- 2020-2137 Drinks with Sian Sutherland (Co-Founder, Plastic Planet) + Jack Doyle, Carrie and Wilfred
- 2145 To Flat

Thursday 18 November

Integrated Rail Plan Visit

- 0823 Depart No10 (with bikes)
- 0835 Depart Kings Cross on train
- 0907 BBC Transport Correspondent interview
- 0921 CBI speech prep
- 0947 Prep for regional media
- 1004 East Midlands regional broadcast clip on the train
- 0955 East Midlands regional huddle on the train

- 1010 Arrive Doncaster station
Meet station staff on platform and at ticket office
Digi clip
Photo with Nick Fletcher MP
- 1023 Depart Doncaster (with bikes)
- 1055 Arrive Gascoigne Wood Network Rail. Met by Sir Peter Hendy
- 1100 Meeting + Emily Beynon
Sir Peter Hendy, Chair, Network Rail
Neil Holm, Director, TRU
Andrew Stocks, Director, IRU Alliance
Rob McIntosh, Regional Director, Network Rail
James Ramsden, Project Lead
- 1115 Put on PPE
- 1120 Project overview at Digital Control Room
- 1125 Transfer to fabrication site
- 1130 Walk and talk with Sir Peter Hendy Chair, Network Rail and James Ramsden Project Lead
- 1135 Help apprentice fix rail to sleeper
- 1140 Digi clip
- 1145 Prep
- 1209 National broadcast clip
- 1210 Transfer to Network Rail Office
- 1215 Remove PPE
- 1225 Depart for Sherburn-in-Elmet station (with bikes)
- 1242 Depart Sherburn-in-Elmet station for York on train
- 1303 Arrive York Station
Meet station busines owners and station staff
Digi clip
Photo with Julian Sturdy MP
- 1320 Depart York for Huddersfield on train
- 1325 Sit in the driver's cab (rear)
- 1335 Prep for regional media
- 1405 Arrive Huddersfield station. Met by Matthew Golton (Managing Director, TransPennine Express) and Matt Rice (Route Director for North and East, Network Rail)
Meet Community Rail Network volunteers by artwork installation
Walk down platform with Angela (Station Manager) and Hannah Lomas (Programme Development Manager, Network Rail)
Meet staff in café area
Meet station cats: Felix and Bolt
Move to first class lounge

1435 Yorkshire regional huddle at the station
 Move to platform
 1450 Yorkshire regional clip at the station
 1455 Digi clip
 Photo on platform with Craig Whittaker MP, Mark Eastwood MP
 and Jason McCartney MP
 1500 Walk to train
 1508 Depart Huddersfield for Manchester on train
 1510 Prep on train for North West regional huddle
 1545 Arrive Manchester Oxford Road Station. Met by SoS/DfT
 Shown station artwork by station staff
 Meet station dispatcher
 Digi clip
 1555 Depart Manchester Oxford Road for Warrington on train
 1605 North West regional huddle on train with SoS/DfT
 1615 North West regional broadcast clip on the train
 1626 Arrive Warrington Bank Quay Station
 Meet station staff with SoS/DfT
 Digi clip with SoS/DfT
 Photo with Andy Carter MP
 1640 Depart Warrington Bank Quay on train
 1645 ITV correspondent interview
 1700 Prep on train ahead of West Midlands regional huddle
 1750 West Midlands regional broadcast clip
 1800 West Midlands regional huddle with Andy Street and SoS/DfT
 1810 Digi clip on train with Andy Street and SoS/DfT
 1815 CBI speech prep
 1938 Arrive London Euston and depart for No10 (with bikes)
 1948 Return to No10

Friday 19 November:

No10/Chequers

0926 To office
 0926-0933 Catch-up with Martin Reynolds and Dan Rosenfield
 0935-0951 Dashboard + Chancellor of the Exchequer, SoS/DHSC, Simon
 Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda
 Pritchard, Jenny Harries, Dan Rosenfield, Simone Finn, Martin
 Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry
 Cook, Meg Powell-Chandler, Max Blain, Simon Ridley, Kathy
 Hall, Steffan Jones, Rob Harrison, Samantha Jones, Henry
 Newman, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan

Lyons, Munira Mirza, Rosie-Bate Williams, Samantha Jones, Emily Lawson, Simon Ridley, Will Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price, Lewis Neil, Claire Pimm, Steven Riley, James Hedgeland, Max Blain, Catriona Simmons, Naomi Stanley and Nin Pandit

- 0951-1030 Rail Update + Dan Rosenfield, Simon Case, Stuart Glassborow, Martin Reynolds, Henry Cook, Rosie Bate-Williams, Ollie Ilott, Eliza Ackland, Declan Lyons, Ben Gascoigne, Max Blain and Will Musker
- 1044-1055 Prep ahead of bilateral with the Chancellor of the Exchequer + Emily Beynon, Martin Reynolds, Dan Rosenfield and Stuart Glassborow
- 1055-1200 Bilateral with the Chancellor of the Exchequer to discuss Green Steel + Stuart Glassborow, Munira Mirza, Dan Rosenfield, Simon Case, Emily Beynon and Philip Dufy (HMT)
- 1200 With Stuart Glassborow, Dan Rosenfield and Simon Case
- 1221-1310 Catch up + Declan Lyons, Jack Doyle, Ben Gascoigne, Dan Rosenfield and Isaac Levido
- 1310-1320 With Martin Reynolds and Dan Rosenfield
- 1420 Depart No10 for Chequers
- 1534 Arrive at Chequers
- 1550-1557 Phone call with President Akufo-Addo of Ghana + Martin Reynolds, Dan Rosenfield, Will Gelling, Mark Kent, Sian Eastment, Tara Soomro, Georgie Barker, Rosie Bate-Williams and Ben Gascoigne
- 1635-1715 Family walk on the estate
- 1900 Dinner
- Overnight at Chequers

Saturday 20 November:

Chequers

- 0843-0921 Run on the Estate
- 1145-1405 Family walk into Wendover
- 1820 Dinner
- Overnight at Chequers

Sunday 21 November:

Chequers

- 0730-0805 Run on the Estate
- 0837-1436 Family day out to Peppa Pig World

Lunch
 1546 Maurice Ostro arrives at Chequers
 1646 Maurice Ostro departs Chequers
 1832 Depart Chequers with Carrie and Wilfred
 1937 Return to No10

Monday 22 November

0708 Depart No10 for Stansted Airport (with bikes)
 0755 Arrive on plane
 0807 Depart Stansted Airport for Newcastle Airport on GBNI plane
 0905 Arrive at Newcastle Airport and depart for Port of Tyne (with bikes)
 0924 Arrive Port of Tyne (Maritime House, South Shields NE34 9PT).
 Met by Sarah Glendinning (North East Regional Director, CBI)
 Move to portacabin for speech prep
 0955 Speech and Q&A with audience. Tony Danker (Director-General, CBI)
 1045 Depart Port of Tyne for visit (with bikes)
 1105 Arrive at Tharus (Coniston Road, Blyth NE24 4RF). Met by Brian Palmer (CEO, Tharus)
 1107 Meeting at Tharus + Emily Beynon
 Brian Palmer, CEO, Tharus
 Dave Swan, Chief Technology Officer, Tharus
 John Lucas, Chief Commercial Officer, Tharus
 Ian Levy MP
 1115 Walking shot through factory with Brian Palmer CEO
 1127 Meet workers on factory floor
 1128 Push robot into wake up cell
 1130 View robotic grid and push laptop button to start robotic testing
 1134 Digi Clip on robotic grid floor
 1141 Meet apprentices working on robotic arms
 1150 Prep
 1204 Regional Clip
 1215-1225 Regional huddle
 1228 Farewell and depart for Newcastle Airport (with bikes)
 1253 On plane
 1303 Depart Newcastle for Stansted Airport on GBNI
 1346 Arrive at Stansted Airport and depart for No10
 1445 Return to No10. To Flat
 1451 To outer office

- 1500-1616 Speech prep + Martin Reynolds, Greg Gardner, Ben Gascoigne and Simone Finn
- 1616-1631 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 1631-1700 NHS & Winter + CDL, Dan Rosenfield, Ollie Ilott, Stuart Glassborow, Simon Case, Sam Jones, Henry Cook, Will Warr, Muinra Mirza, Jack Doyle, Chris Whitty, Will Musker, Nin Pandit, Jess Glover (CO), Kathy Hall (CO), Sapana Agrawal (CO), Elkie Symes (CO), Simon Ridley (CO) and Steffan Jones (CO)
- 1709-1740 Speech prep + Tim Kiddell, Jack Doyle, Martin Reynolds and Dan Rosenfield
- 1740-1747 Prep ahead of phone call with R J Scaringe (CEO, Rivian Automotive) and Jeff Bezos (Founder and Executive Chairman, Amazon/Founder, Bezos Earth Fund) + Oliver Christian and Martin Reynolds, Alex Hickman, Hamish Phillips and Jack Doyle
- 1747-1811 Phone call on spider phone with R J Scaringe (CEO, Rivian Automotive) and Jeff Bezos (Founder and Executive Chairman, Amazon/Founder, Bezos Earth Fund) + Alex Hickman, Hamish Philips, Jack Doyle and Martin Reynolds
- 1812 Speech prep + Tim Kiddell, Henry Cook, Stuart Glassborow, Martin Reynolds, Ben Gascoigne and Jack Doyle
- 1900 Depart No10 for CPS Conference Dinner
- 1910 Arrive at Guildhall (71 Basinghall Street, London EC2V 7HH)
Met by Lord Spencer (Chairman, CPS)
- 1912 Drinks Reception/Dinner
- 1925 PM Speech
- 1943 Farewells and depart Guildhall for The Winter Party (V&A, Cromwell Road, London SW7 2RL)
- 1955 Arrive V&A
- 2100 PM speech
- 2139 Depart V&A for HoC
- 2150 Arrive HoC. Votes
- 2247 Return to No10

Tuesday 23 November

- 0742 Depart No10 for hygienist (Greyfriars Passage, Newgate Street, London EC1A 7BA)
- 0844 Return to No10
- 0845-0855 Join Office meeting
- 0900-0927 Cabinet
- 0829-0956 Meeting with the Chancellor of the Exchequer + Dan Rosenfield and Liam Booth-Smith (HMT)
- 0957 With Stuart Glassborow, Jonathan Black and Jack Doyle
- 1002 Depart No10 for Sir David Amess's Funeral (Westminster Cathedral, Victoria Street, London SW1P 1LT) (with bikes)
- 1210 Return to No10
- 1213-1216 Abortion Vote meeting + Declan Lyons, Ben Gascoigne, Rosie Bate-Williams, Simone Finn, Ollie Ilott and Dan Rosenfield
- 1217-1226 Prep ahead of President Isaac Herzog of Israel + HMA, Will Gelling and David Quarrey
- 1230-1312 Bilateral with President Isaac Herzog of Israel + Dan Rosenfield, David Quarrey, Neil Wigan (HMA), Will Gelling, John Bew and Caroline Anning
- Israel delegation:
 Tzipi Hotovely, Ambassador of the State of Israel to the UK
 Eval Shviki, DG, Office of the President
 Svi Aviner-Vapni, Senior Foreign Policy Advisor
 Alaa Abu Rukun, Military Secretary
 Shirley Heller, Senior Advisor for Foreign Affairs and Chief of Protocol of the President
 Oren Marmorstein, Deputy Ambassador of the State of Israel to the UK
- 1312-1313 With Will Gelling discussing Israel meeting
- 1315 Prep ahead of Albert Bourla (CEO, Pfizer) + Will Musker and Dan Rosenfield
- 1318-1338 Meeting with Albert Bourla (CEO, Pfizer) + Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Lydia Edmonds, Rosie Bate-Williams and Will Musker
- 1338-1344 Lunch
- 1344-1345 Prep ahead of Crime and Justice Taskforce + Gemma Ungood-Thomas and Henry Newman
- 1345-1436 Crime and Justice Taskforce Delivery Stocktake – Crime
- 1436-1445 Prep ahead of NSC + Stephen Lovegrove, David Quarrey, Martin Reynolds, Dan Rosenfield, Simon Case and Will Gelling
- 1445-1555 Ukraine/Russia NSC (Cobr F)

- 1555-1602 NSC debrief
- 1604-1643 End of day catch up meeting + Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Declan Lyons, Henry Cook, Henry Newman, Meg Powell-Chandler, Rosie Bate-Williams, Emily Lawson, Muinra Mirza, Jack Doyle, Simon Case and Ben Gascoigne
- 1643-1710 Meeting with Ben Goldsmith + Ben Gascoigne
- 1710-1716 In office with Ben Gascoigne and Declan Lyons
- 1716-1728 Prep for MP Engagement
- 1728-1758 MP Engagement drinks
- 1758-1805 Box work
- 1805-1828 PMQ's prep + Declan Lyons, Ben Gascoigne, Leonora Campbell, Emily Maister, Hebe Trotter, Joshua Kossoff and Nicholas Howard
- 1828-1838 Box work
- 1838 Depart No10 for The Tragedy of Macbeth (Almeida Theatre, Almeida Street, London N1 1TA) + daughter
- 2216 Return to No10

Wednesday 24 November

- 0645-0708 Run with personal trainer
- 0857-0903 Drop in to Dan Rosenfield's meeting with Pascal Soriot and Tom Keith (AstraZeneca) + Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn and Will Musker
- 0903-0929 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 0931-0949 Dashboard + Chancellor of the Exchequer, CDL, SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie-Bate Williams, Samantha Jones, Emily Lawson, Simon Ridley, Will Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price, Lewis Neil, Claire Pimm, Steven Riley,

James Hedgeland, Catriona Simmons, Naomi Stanley and Nin Pandit

0950-1035 PMQs prep + Leonora Campbell

1003 Declan Lyons joins

1035-1111 PMQ's prep meeting

1111-1143 PMQ's prep (desk time)

1145 Depart No10 for HoC

1148 Arrive at HoC + Andrew Griffith MP, Sarah Dines MP, Leonora Campbell, Emily Maister, Declan Lyons, Nicholas Howard and Joshua Kossoff

1158 To Chamber for PMQs

1240 Return to HoC office + Nicholas Howard, Emily Maister, Leonora Campbell, Joshua Kossoff, Andrew Griffith, Sarah Dines MP and Jaimie Norman and Catherine Rostron

1253 Depart HoC office for Op Pitting welcome home + Jaimie Norman, Catherine Rostron, Andrew Griffith MP, Sarah Dines MP and Andy Parsons (photographer)

1255 Stand on dais with Mr Speaker, Lord Speaker and James Gray MP

1300 Watch Op Pitting Troops march into Parliament, commanded by Brigadier Daniel Blanchard OBE

Troops to salute

1305 PM remarks

Followed by brief remarks from Mr Speaker and Lord Speaker

1310 Walk to New Palace Yard for photographs. Led by Serjeant at Arms

1315 Walk to reception in Westminster Hall, led by James Gray MP

1330 Return to HoC office

1333-1350 Geothermal meeting with MPs Jack Bereton, Cheryl McEvoy, Lee Anderson, Kieron Mullan, Andrew Griffith and Declan Lyons

1350-1409 Small Boats MP meeting + Lee Anderson, Greg Smith, Jacob Young, Gary Sandbrook, Brendan Clarke-Smith, Tom Hunt, Matt Vickers, Marco Longhi, Scott Benton, Paul Bristow, Greg Smith, and Declan Lyons

1409-1430 Meeting with David Mundell MP + Declan Lyons and Sarah Dines MP

1430 Meeting with constituency staff

1502 Depart for No10

1505 Return to No10

1505-1515 Prep ahead of call with the Taoiseach

1516-1544 Phone call with the Taoiseach + Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Simon Case, Sian Eastment, Kiki

Panayi, Greg Gardner, David Frost, Katie Smith, Steph Lis, Georgie Barker, Caroline Anning, Jack Doyle and Rosie Bate-Williams

- 1544-1545 Prep ahead of meeting with Lissie Harper (Harper's Law)
- 1545-1558 Meeting with Lissie Harper (Harper's Law) + Andy Fiddler (Police Liaison Officer)
- 1600-1630 Box time
- 1635-1647 Catch-up with Declan Lyons and Ben Gascoigne
- 1651-1706 Prep ahead of Small Boats meeting + Dan Rosenfield, Gemma Ungood-Thomas, Simon Case, Martin Reynolds, Henry Newman and Munira Mirza
- 1706-1753 Small Boats meeting + Dan Rosenfield, Gemma Ungood-Thomas, Simon Case, Martin Reynolds, Henry Newman and Munira Mirza
- 1755-1759 Clip prep with Camilla Marshall, Jack Doyle, Gemma Ungood-Thomas, Rosie Bate-Williams, Dan Rosenfield and Henry Newman
- 1759 Record clip
- 1805-1816 Reception for Social Care Staff + Ollie Ilott
- 1818-1830 In office doing box work
- 1830-1853 Phone call with Her Majesty The Queen
- 1853-1856 In office with Martin Reynolds, Declan Lyons and Simone Finn
- 1856-1900 Viewing sculpture in waiting room with Declan Lyons
- 1900 To Flat
- 1930 Phone call with President Macron of France (direct to PM's mobile) + Martin Reynolds, Jack Doyle and Simon Case
- 1932 Depart No10 for political drinks hosted by Mel Stride MP (8 St Leonard's Terrace, London SW3 4QB) + Declan Lyons
- 2028 Return to No10

Thursday 25 November

- 0858 To office
- 0900-0930 MP Engagement Breakfast + Declan Lyons
- 0932-1003 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempson, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin

- 1005 Prep ahead of Health and Social Care Integration (2) + Sam Jones and Ollie Ilott
- 1015-1103 Health and Social Care Integration (2) + Chancellor of the Exchequer/CST, SoS/DLUHC, SoS/DHSC, Simon Case, Dan Rosenfield, Ollie Ilott, Sam Jones and Henry Cook
- 1103-1115 Prep ahead of meeting with 1922 Executive + Declan Lyons, Dan Rosenfield and Henry Newman
- 1115-1205 Meeting the 1922 Executive
- 1211-1257 Small Boats meeting + Dan Rosenfield, Gemma Ungood-Thomas, Martin Reynolds, Simon Case, Munira Mirza, Henry Newman and David Frost
- 1257-1258 With Martin Reynolds
- 1303 Prep ahead of Institutional Investor Roundtable + Lydia Edmonds, Stuart Glassborow and Alex Hickman
- 1317-1404 Institutional Investor Roundtable + Chancellor of the Exchequer, Sir Patrick Vallance (National Technology Adviser), SoS/DWP, Lord Grimstone (Minister for Investment), Minister Freeman (Minister for Science, Research and Innovation), Lydia Edmonds, Stuart Glassborow and Alex Hickman
 Ruston Smith, Trustee, Tesco
 Andrew Evans, CEO, Smart Pension
 Andy Briggs, CEO, Phoenix Group
 Nigel Wilson, CEO, L&G
 Doug Brown, CEO of UK & Ireland Life, Aviva
 Barry O'Dwyer, CEO, Royal London
 Will Nicol, M&G
 Kerry Baldwin, Chair, BVCA
 Chris Cummings, CEO, Investment Association
 Catherine Lewis La Torre, CEO, British Business Bank
 Morten Nilsson, CEO, BT Pension Scheme
 Bill Galvin, CEO, USS
 Anne Richards, CEO, Fidelity International
 Martin Murphy, CEO, Syncona
 James Wise, Partner, Balderton
 Stuart Dunbar, Ballie Gifford
 Stephen Cohen, Head, EMEA
 Chris Hullat, Co-founder, Octopus Group
 Dr Gordon Sanghera, CEO, Oxford Nanopore
- 1404-1414 In office with Martin Reynolds
- 1415-1425 Reception for Institutional Investor event

- 1425-1435 Prep ahead of Lord Wallace of Tankerness, Moderator of the General Assembly of the Church of Scotland + Alice Rodgers, Mark McInnes, Jonathan Hellewell and Douglas McNeill
- 1436 Meeting with Lord Wallace of Tankerness, Moderator of the General Assembly of the Church of Scotland + Alice Rodgers, Mark McInnes, Jonathan Hellewell and Douglas McNeill
- 1501-1507 Update on Covid + Henry Cook, Will Musker, Jack Doyle, Dan Rosenfield and Simon Case
- 1507-1601 Small Boats meeting + CDL, Simon Case, David Frost, Mark Sweeney, Gemma Ungood-Thomas, Henry Newman, Munira Mirza, Dan Rosenfield, Martin Reynolds, Will Gelling, Declan Lyons/Ben Gascoigne, Jack Doyle/Rosie Bate-Williams, Max Blain, Will Burgon and Menna Rawlings (HMA)
- 1601-1605 Health Week Plan + Ollie Ilott, Sam Jones, Rosie Bate-Williams and Sophia True
- 1605-1614 Prep ahead of Health Promotion Task Force + Ollie Ilott
- 1705-1721 Health Promotion Task Force + Henry Newman, Jack Doyle, Dan Rosenfield, Gemma Ungood-Thomas and Rosie Bate-Williams
- 1721-1729 Prep ahead of Reception + Olivia Shillabeer, Jo Power and Helen Cook
- 1729-1757 Reception to mark the 20th Anniversary of Damilola Taylor – speaking engagement
- 1757 With Jaimie Norman and Dan Rosenfield
- 1801-1838 Meeting with SoS/MOD + Jaimie Norman and Dan Rosenfield
- 1839-1846 Video message recording session: UCR/Fan-led Football Review
- 1905-1910 End of day catch up meeting + Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Declan Lyons, Henry Cook, Henry Newman, Meg Powell-Chandler, Rosie Bate-Williams, Emily Lawson, Muinra Mirza, Jack Doyle, Simon Case and Ben Gascoigne
- 1910-1921 Prep for leaving presentations + Will Gelling, Martin Reynolds and Stuart Glassborow
- 1922-1935 Drop-in to leaving presentations
- 1935 To Flat
- 2005 To office
- 2010 Theo Johnson (son) arrives in Private Office
- 2032 Depart No10 for dinner with Theo Johnson (Colosseo Restaurant, 79 Victoria Street)
- 2219 Return to No10

Friday 26 November

- 0901 To office
- 0903 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 0930-1017 Small Boats meeting + Simon Case, David Frost, Mark Sweeney, Gemma Ungood-Thomas, Henry Newman, Munira Mirza, Joel Winton, Dan Rosenfield, Martin Reynolds, Declan Lyons/Ben Gascoigne, Jack Doyle/Rosie Bate-Williams and Will Gelling
- 1021-1035 Video Message Recording Session: Message for Chanuka/St Andrew's Day/Future Tech Forum/British Curry Awards
- 1040-1045 With Will Gelling, Dan Rosenfield and Martin Reynolds
- 1045-1107 Box work
- 1050-1107 Catch up with Munira Mirza
- 1108-1114 Prep ahead of bilateral with Prime Minister Morawiecki of Poland + Greg Gardner, David Quarrey, David Frost, HMA, John Bew and Fayrouze Sukker (E&V)
- 1115-1200 Bilateral with Prime Minister Morawiecki of Poland + David Frost, David Quarrey, Anna Clunes (HMA), Greg Gardner, John Bew and Caroline Anning
- Poland delegation:
Piotr Müller, Secretary of State, Government Spokesman
Marcin Przydacz, Undersecretary of State at the Ministry of Foreign Affairs
Agnieszka Kowalska, Chargé d'Affaires, Embassy of the Republic of Poland in London
Marek Korowajczyk, Director of the Department of Foreign Affairs of the Chancellery of the Prime Minister
Bartosz Światłowski, Deputy Director of the Department for Coordination of International Projects at the Chancellery of the Prime Minister
- 1219-1228 Glen Baxter's farewell presentation
- 1236-1309 Update with Dave Lewis (UK Government's Supply Chain Adviser) + Stuart Glassborow and Dan Rosenfield
- 1310-1340 Lunch (Flat)
- 1340-1400 Box work

- 1400-1445 Small Boats meeting + Simon Case, David Frost, Mark Sweeney, Gemma Ungood-Thomas, Henry Newman, Munira Mirza, Joel Winton, Dan Rosenfield, Martin Reynolds, Declan Lyons/Ben Gascoigne, Jack Doyle/Rosie Bate-Williams, Max Blain, Will Gelling and Olaf Henricson-Bell
- 1445-1534 Prep ahead of CFI speaking engagement + John Bew, Dan Rosenfield, Jack Doyle and Will Gelling
- 1534-1603 COVID update (Teams) + Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Declan Lyons, Ben Gascoigne, Will Musker, Jack Doyle, Rosie Bate-Williams, Simon Ridley, Chris Whitty, Patrick Vallance, Simon Case and Max Blain
- 1605-1614 Phone call with President Ramaphosa of South Africa + Martin Reynolds, Dan Rosenfield, Stuart Glassborow, Simone Finn, Will Gelling, Greg Gardner, David Quarrey, Caroline Anning, Rosie Bate-Williams, Henry Cook, Kiki Panayi and Ella Hallums
- 1615-1625 Catch-up with Martin Reynolds and Dan Rosenfield
- 1625-1645 End of day catch up meeting (Teams) + Rosie Bate-Williams, Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Declan Lyons, Henry Cook, Henry Newman, Meg Powell-Chandler, Elise Larkin, Emily Lawson, Munira Mirza, Jack Doyle, Simon Case and Ben Gascoigne
- 1646-1707 With Martin Reynolds, Dan Rosenfield, Simone Finn and Simon Case
- 1707-1830 In office alone reading book
- 1830 To Flat

Saturday 27 November

No10

Press Conference on Omicron variant

- 1000-1040 Covid update (Teams) + Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Declan Lyons, Ben Gascoigne, Will Musker, Jack Doyle, Rosie Bate-Williams, Simon Ridley (CO), Chris Whitty, Patrick Vallance, Simon Case, Max Blain, Henry Cook, Naomi Stanley and Sapana Agrawal (CO)
- 1040-1105 Discussing options with Martin Reynolds, Will Musker and Jack Doyle (on phone)
- 1110-1224 Covid Quad (Teams) + Chancellor of the Exchequer, SoS/DHSC, Foreign Secretary, SoS/DfT, CDL, Chris Whitty, Patrick Vallance, Jenny Harries, Susan Hopkins, Max Blain, Dan Rosenfield, Stuart Glassborow, Martin Reynolds, Dan Rosenfield, Simone Finn, Ben Gascoigne, Declan Lyons, Will Musker, Henry Newman, Henry

- Cook, Meg Powell-Chandler, Simon Case, Tim Kiddell, Simon Ridley (CO), Naomi Stanley, Philip Dixon (FCDO) and Jack Doyle
- 1227-1235 Discussing press conference timings with Martin Reynolds, Will Musker and Simon Ridley
- 1235 To Flat
- 1551 To office
- 1551-1603 Discussing changes to mask mandate with Martin Reynolds, Declan Lyons and Simon Ridley
- 1558 Chris Whitty, Patrick Vallance and Time Kiddell join
- 1603-1630 Speech prep + Max Blain, Will Musker, Chris Whitty, Patrick Vallance, Simon Ridley and Declan Lyons
- 1631-1644 Cabinet conference call on COVID-19 update + Simon Ridley, Chris Whitty, Patrick Vallance, Martin Reynolds, Will Gelling, Declan Lyons, Tim Kiddell, Rachel Morton, Ben Gascoigne, Stuart Glassborow, Dan Rosenfield and Henry Cook
- 1657 Depart No10 for Press Conference (No9)
- 1700-1739 Press Conference + Chris Whitty and Patrick Vallance (No9)
- 1741 Return to office
- 1745 To Flat

Sunday 28 November*No10/Chequers*

- 0852 Depart No10 for Chequers + Carrie and Wilfred
- 0954 Arrive at Chequers + Carrie and Wilfred
- 1105-1120 Walk with Carrie and Wilfred
- 1230 Lunch

Monday 29 November*Chequers/No10*

- 0810-0840 Walk on Estate with Wilfred and Dilyn
- 0936 Depart Chequers for No10
- 1050 Arrive No10
- To Flat
- 1055-1101 Prep for CFI speech
- 1102-1116 Office Meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempsey, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel

- Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 1115-1152 Dashboard + Elizabeth Perelman (covering for Chancellor of the Exchequer), CDL, SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard, Jenny Harries, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Illott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie-Bate Williams, Samantha Jones, Emily Lawson, Simon Ridley, Will Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Sam Coates, Matthew Cornford, Natasha Price, Lewis Neil, Claire Pimm, Steven Riley, James Hedgeland, Max Blain, Catriona Simmons, Naomi Stanley and Nin Pandit
- 1153 Depart No10 for St Margaret's Church
- 1200-1300 Service of Thanksgiving for the life and work of former MP for Chesham and Amersham, Dame Cheryl Gillan (St Margaret's Church, Westminster)
- 1300-1315 Travel to Park Plaza + Shelley Williams-Walker (with bikes)
- 1330-1430 Conservative Friends of Israel (CFI) Annual Business Lunch [speaking engagement] (Park Plaza Westminster Bridge, 200 Westminster Bridge Road, SE1 7UT)
- 1434 Return to No10
- 1500-1521 Standards Committee + Elise Larkin, Martin Reynolds, Simone Finn, Henry Newman, Dan Rosenfield and Declan Lyons
- 1521-1536 With Dan Rosenfield, Martin Reynolds and Jack Doyle
- 1536-1611 COVID Update (Teams) + Dan Rosenfield, Stuart Glassborow, Martin Reynolds, Simone Finn, Declan Lyons, Ben Gascoigne, Jack Doyle, Simon Ridley, Chris Whitty, Patrick Vallance, Will Musker, Max Blain and Simon Case
- 1611-1615 With Elise Larkin re Op-Ed
- 1620-1630 With Ben Gascoigne and Declan Lyons
- 1630-1705 End of day catch up meeting (Teams) + Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Declan Lyons, Henry Cook, Henry Newman, Meg Powell-Chandler, Elise larkin, Rosie Bate-Williams, Emily Lawson, Munira Mirza, Jack Doyle, Ben Gascoigne and Simon Case
- 1710-1724 Prep ahead of Hanukkah event + Dan Rosenfield, Martin Reynolds, Jonathan Hellewell, David Quarrey, Will Gelling, Olivia Shillabeer and Shelley Williams-Walker
- 1724-1807 Hanukkah event + Jonathan Hellewell

- 1807-1843 Private meeting with Aiden Barclay and Howard Barclay + Declan Lyons, Dan Rosenfield, Ben Gascoigne, Simone Finn and Jack Doyle
- 1843-1846 With Martin Reynolds, Dan Rosenfield and Stuart Glassborow
- 1850 Depart No10 with Carrie for private appointment (Harley Street)
- 2009 Return to No10

Tuesday 30 November

- 0746 Depart for run and take Wilfred to Nursery
- 0746 Return to No10
- 0803 Lateral Flow Test
- To Flat
- 0850 Return to office
- 0855-0857 In office with Dan Rosenfield, Martin Reynolds and Munira Mizra
- 0859-0915 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, CDL, Simone Finn, Martin Reynolds, Stuart Glassborow, Robert Arnott, John Bew, Ross Kempell, Shelley Williams-Walker, Declan Lyons, Ben Gascoigne, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP, Andrew Griffith MP and Elise Larkin
- 0915-0922 In office with Oliver Dowden, Co-Chair of Conservative Party + Dan Rosenfield, Declan Lyons and Simone Finn
- 0922-0929 Dashboard/Vaccine Meeting + SoS/DHSC, Will Musker, Tim Kiddell, Jack Doyle, Henry Cook and Dan Rosenfield
- 0929-1028 Cabinet
- 1028-1032 In office with SoS/DIT + Martin Reynolds, Dan Rosenfield and Jaimie Norman
- 1032-1044 Meeting with CDS + Jaimie Norman
- 1044-1049 In office with Martin Reynolds, John Bew, Dan Rosenfield and Simon Finn
- 1053 Depart No10 for booster vaccines visit (with bikes)
- 1120-1215 Booster Vaccines visit at Lordship Lane Primary Care Centre (239 Lordship Lane, London N17 6AA) + Sophia True and Will Musker
- Met by Dr Russell Hearn, GP Partner
- Watch patient receive vaccine booster/meet patients/volunteers
- Digi clip
- Prep
- Broadcast clip

- Farewell to host
 Depart (with bikes)
 1244 Return to No10
 1245-1259 Lunch
 1259-1301 Quick word with Will Gelling + Dan Rosenfield
 1301-1306 With Dan Rosenfield
 1308-1315 Prep ahead of Prime Minister Alexander De Croo of Belgium + David Frost, Greg Gardner, Dan Rosenfield, John Bew, Georgie Barker and Jo Power
 1315-1345 Bilateral video call with Prime Minister De Croo of Belgium (Teams) and signing of the joint declaration + David Frost, Greg Gardner, Dan Rosenfield, John Bew, Georgie Barker and Martin Shearman (HMA)
Belgium delegation:
 Skanda Nasra, EU Sherpa
 Peter Moors, Chief of Cabinet
 1403-1415 Prep ahead of Monthly NHS DU Stocktake + Ollie Ilott, Dan Rosenfield, Nin Pandit, Kathy Hall and Sapana Agrawal
 1415-1451 Monthly NHS DU Stocktake + SoS/DHSC, Matt Styles (DHSC), Adam Memon (DHSC), Chris Whitty, Amanda Pritchard, Pauline Philips, Julian Kelly, Steve Powis, Simon Case, Kathy Hall, Sapana Agrawal, Ollie Ilott, Dan Rosenfield, Sam Jones, Nin Pandit, Mark Ewins, Richard Parasram, Ed Middleton, Henry Cook, Jack Doyle, Max Blain, CST and Will Garton (HMT)
 1506-1530 Prep ahead of Press Conference + Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Ben Gascoigne, Declan Lyons, Rosie Bate-Williams, Jack Doyle and Henry Cook
 1532-1547 SoS/DHSC and Will Musker join prep
 1600-1643 Press Conference with SoS/DHSC and Amanda Pritchard (Chief Executive, NHS England) (No9)
 1645-1700 Video recording for Universal Credit + Gareth Rice and Eliza Ackland
 1700 UK Food & Drink pre-brief + Greg Gardner and Shelley Williams-Walker
 1707-1800 UK Food & Drink Street Market
 Opening remarks at front door
 Walk around and chat with stallholders
Stallholders:
 Ballylist Creamery (Mark Wright)
 Tayto (Robin Wall)
 Cloutie McToot (Michelle Maddox)

Loch Fyne Oysters (Simon Briggs)
Isle of Harris (Calum Barker)
Cradocs Savoury Biscuits (Allie Thomas)
Snowdownia Cheese (Richard Newton Jones, Leah Evans)
Fever Tree (Oliver Winters, Florence Wong)
Wilkin & Sons (Liz Baker, Chloe Alderton)
Montezuma's (Bruce Alexander)
Perky Blenders (Adam Couzens, Jake Ashby)
Ma Baker (Liz Wilson)
Michelle Ovens, Small Business Britain

Attendees:

Kwasi Kwarteng, Secretary of State for Business, Energy and Industrial Strategy
George Eustice, Secretary of State for Environment, Food and Rural Affairs
Anne-Marie Trevelyan, Secretary of State for International Trade
Mike Freer, Minister for Exports
Ambassador Gaitri Issar Kumar, Indian Embassy
Ambassador Hajime Hayashi, Japanese Embassy
Ambassador Bede Corry, New Zealand High Commission
Ambassador João Vale de Almeida, Mission of the European Union
Ambassador, Mexican Embassy
Chief of Mission Caryn McClelland, American Embassy
HE Mansoor Abdullah Khalfan Juma Abulhoul, UAE Embassy
Victoria Devin, HE Mansoor's Wife, UAE Embassy
Madeleine Alessandri, Permanent Secretary Northern Ireland Office
Sue Gray, Second Permanent Secretary for the Union Cabinet Office
Sir Dave Lewis, Advisor on Supply Chains Cabinet Office
Michelle Ovens, Small Business Saturday Director
Christian Hartnagel, Lidl CEO
Steve Rowe, Marks & Spencer CEO
James Bailey, Waitrose CEO
Adrian Carne, Yeo Valley Organics CEO
Alistair Bell, Irish Black Butter Founder
Andy Richardson, Volac Head of Corporate Affairs
Bala Croman, The Chocolate Cellar
Cathy Moseley, We are Boundless Snacks Founder
Phil Hadley, Agriculture and Horticulture Development Board
Ellie Grant, Grants Fine Foods Founder

Elise Daly, Wonderchup CEO
 Gwyn Howells, Hybu Cig Cymru CEO
 Ian Wright, Food and Drink Federation CEO
 James Neville, Volac CEO
 James Parsons, International Meat Trade Association (IMTA) CEO
 Jim Waler, Walker Shortbreak Owners
 James Withers, Scotland Food and Drink CEO
 John Davies, NFU Cymru President
 Kate Nicholls, UK Hospitality CEO
 Lara Omoloja, Greenwich Pantry Director
 Laura Ryan, Global Meat Alliance Co-Founder
 Marcus Coleman, Seafish CEO
 Martin Blackwell, Direct Meats Fonder
 Martin Kennedy, NFU Scotland President
 Mary Quicke, Quicke Owner
 Michael Bell, Northern Ireland Food and Drink Association CEO
 Michelle Shirlow, Food NI CEO
 Mike Johnston, Dairy Council NI CEO
 Miles Beale, Wine and Spirit Trade Association CEO
 Minette Batters, National Farmers Union President
 Neil Francis, SDI Managing Director
 Robert Walton, Restaurant Association President
 Sandra Sullivan, FDEA Director
 Sarah Driver, Drivers Pickles Owner
 Simon Robinson, Hattingly Valley Wines, Founder
 Stuart Colclough, Chuckling Cheese Directors
 Tavish Scott, Salmon Scotland CEO
 Terry Acheson, Foyle Meats CEO
 Victor Chestnutt, Ulster Farmers Union President
 Wildred Emanuel Jones, The Black Farmer Founder
 Ash Amirahmadi, Arla Managing Director

1800-1805 With Jack Doyle
 1805-1810 In office alone
 1810-1845 MP Engagement Drinks
 1846-1917 PMQs prep + Declan Lyons, Ben Gascoigne, Leonora Campbell,
 Joshua Kossoff, Nicholas Howard and Emily Maister
 1917-1934 In outer office
 1934 To Flat